



COMBINED JOINT OPERATIONS FROM THE SEA
CENTRE OF EXCELLENCE
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NORFOLK VA 23551

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Ser CJOS COE/013
February 28, 2024

SUBJ: COMBINED JOINT OPERATIONS FROM THE SEA CENTER OF EXCELLENCE
ALLIED FUTURE MARITIME WARFARE SYMPOSIUM 2024

Dear Commodore Saska,

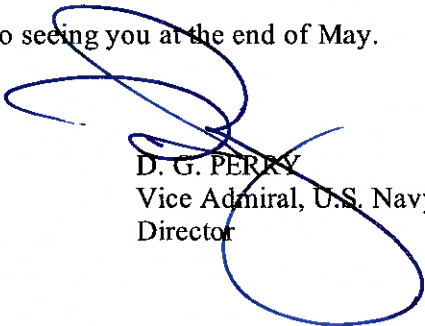
As Director of the Combined Joint Operations from the Sea Center of Excellence (CJOS COE) I would like to personally invite you to our third Future Maritime Warfare Symposium (FMWS) on May 29-30, 2024 in Norfolk, Virginia, U.S.A.

During our second iteration of this symposium, held in the Fall of 2022 with the theme *"International Rules Based Order in Light of Russian Aggression: What Now?"*, we welcomed maritime leaders and Heads of Navy from 24 NATO Nations, 14 U.S. Commands, Maritime Enterprise COEs, and the partner nations of Sweden and Finland.

Building on the tremendous success of FMWS 22, FMWS 24 aims to follow a similar format, providing an outstanding opportunity for discussions on the most relevant of issues. This year's theme, *"Fight Tonight, Transform for Tomorrow,"* will be a symposium consisting of a two-day dialogue of opening keynote remarks followed by expert panel discussions to promote engagement among participants and to further our collective understanding of challenges. We will open on day one by focusing on the strategic environment and drivers of change, to be followed on day by an in depth look at transformation opportunities, threats, and delivering the vision.

In the accompanying email you will find a link to our FMWS website for registration. After registration you will receive a separate email with all necessary logistical information. For any questions or concerns, please contact our symposium coordinator, CDR Bernd Roelink, RNLN at bernd.p.roelink.fm@us.navy.mil or +1 757 836 2443.

I very much look forward to seeing you at the end of May.


D. G. PERRY
Vice Admiral, U.S. Navy
Director